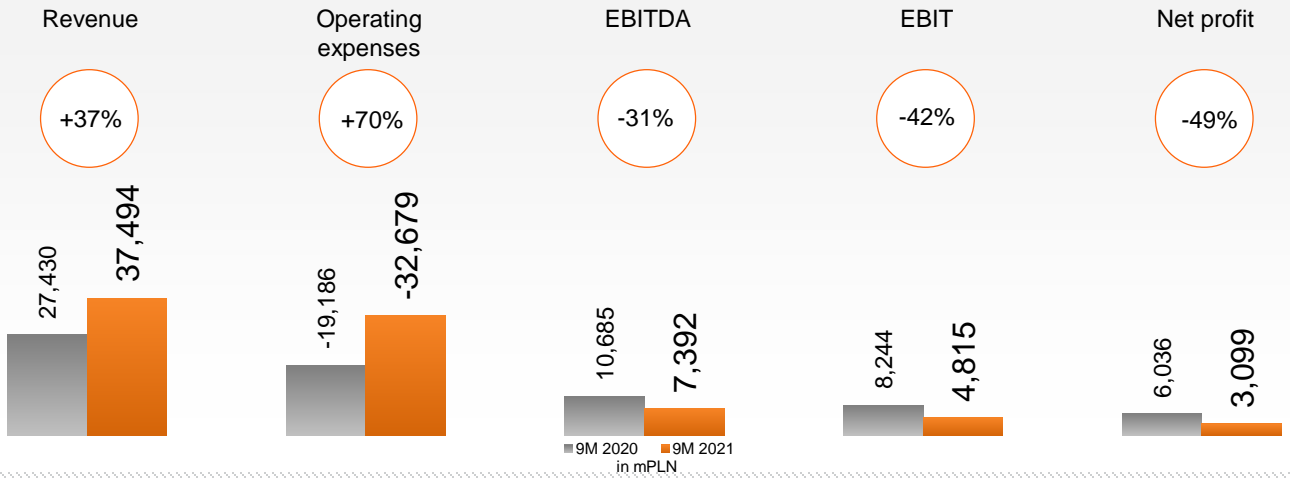
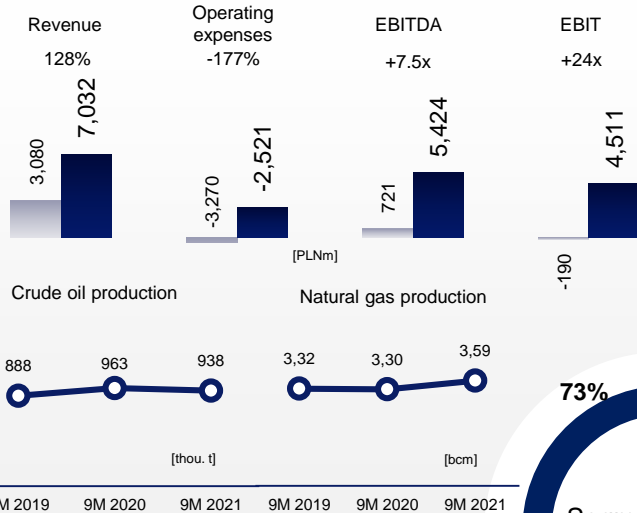


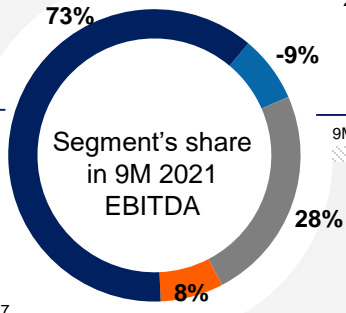
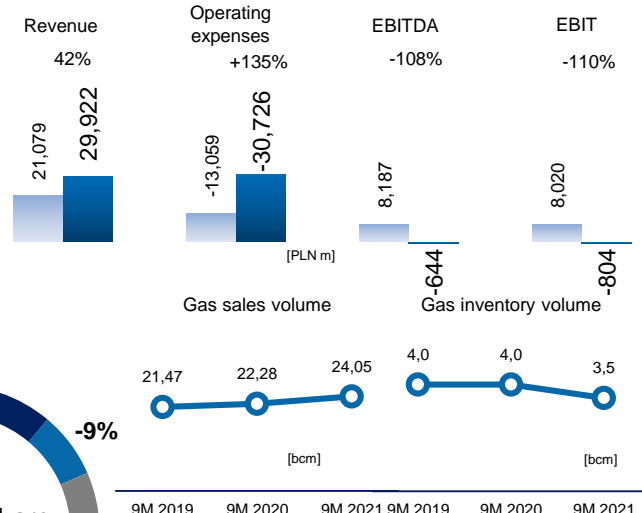
PGNiG Group Results



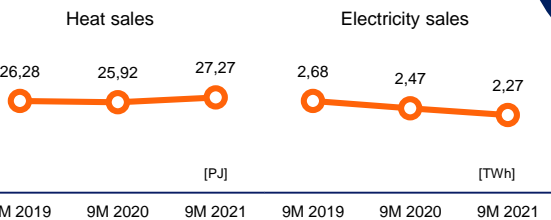
Exploration & Production



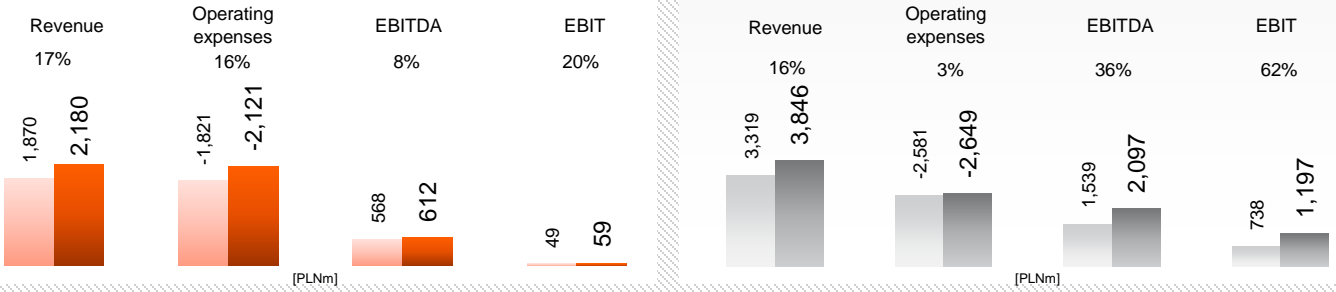
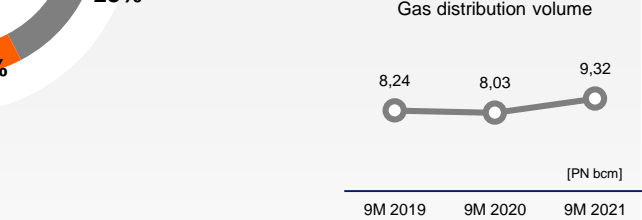
Trade & Storage



Generation



Distribution



PGNiG Group Strategy 2017-2022

A Mission statement

We are a trustworthy supplier of energy for households and businesses

Trustworthy – the customers can depend on premium quality and reliability of our services.

Energy supplier – full range of energy products (gas + electricity + heat + other/services).

Households and businesses – we care for and value all our customers: households, businesses, institutions.

B Vision

We are a responsible and effective provider of innovative energy solutions.

Responsibly – we act transparently, in line with the principles of corporate social responsibility.

Effectively – we have implemented process and cost optimisation measures.

Innovative solutions – we are an innovation leader in the energy sector.

C Primary objective

Increasing the PGNiG Group's value and ensuring its financial stability.

Value growth – our primary ambition is to create added value for our shareholders and customers.

Financial stability – We seek to secure long-term financial stability and creditworthiness.

Ambitions in the key business areas

1. Exploration & Production

- > Increase the base of documented hydrocarbon reserves by 35% (to 1,208 mm boe in 2022)
- > Increase annual hydrocarbon production by 41% (to 55 mm boe in 2022)

2. Wholesale

- > Diversified gas supply portfolio after 2022
- > Increasing the overall volume of natural gas sales by 7% (to 178 TWh in 2022)
- > Cumulative natural gas sales volume on wholesale markets in Poland and abroad 1000 TWh

3. Retail

- > Maximising retail margins
- > Maintaining the total volume of retail gas sales at ca. 67-69 TWh/year

4. Storage

- > Securing access to storage capacities adjusted to actual demand
- > Improve storage efficiency

5. Distribution

- > More than 300 thousand new service lines in 2017–2022
- > The annual growth rate in the number of service lines by 17%
- > Increase gas distribution volume by 16% (to 12.3 bcm in 2022)

6. Power & Heat Generation

- > Increase power and heat sales volumes by 20% (to 18 TWh in 2022)

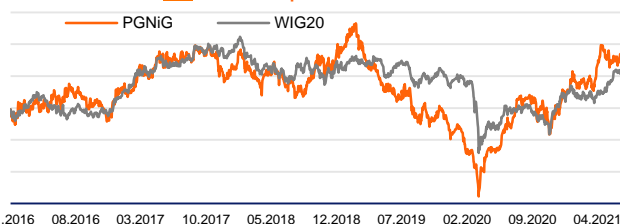
7. Corporate Centre

- > Effective execution of R&D&I projects and enhancing the PGNiG Group's image
- > Operational efficiency improvement across the PGNiG Group

33.7 cumulative EBITDA for 2017-2022 (in PLN)

5.7 average annual CAPEX for 2017-2022 (in PLN)

Share performance



Balance sheet at the end of H1 2021

[PLNm]	30.09.2021	31.12.2020
Balance sheet total	86,808	62,871
Non-current assets	54,944	46,243
Current assets	31,864	16,628
Total equity	44,708	44,125
Total long-term liabilities	17,670	11,666
Total short-term liabilities	24,430	7,080

Management Board

Paweł Majewski
President of the Management Board

Artur Cieślak
Vicepresident, Strategy and Regulation

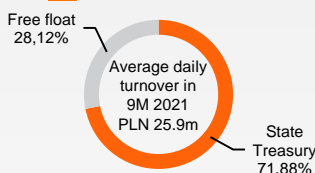
Robert Perkowski
Vicepresident, Operations

Arkadiusz Sekściński
Vicepresident, Development

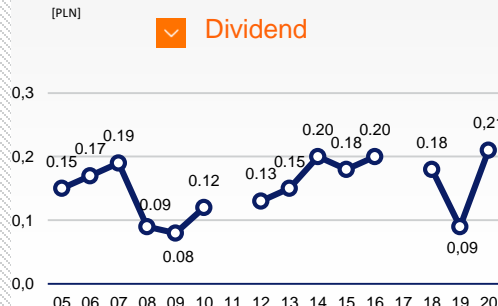
Przemysław Waclawski
Vicepresident, Finance

Magdalena Zegarska
Vicepresident

Shareholders



Dividend



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