# **Polish Oil and Gas Company Company Overview**





# Agenda

- 1. PGNiG Group & Polish Gas Market
- 2. PGNiG Segments
  - Exploration and Production
  - Trade and Storage
  - Distribution
  - Generation
- 3. Strategy, CAPEX, Debt
- 4. Appendix Financial Results of Q3 and FY 2015

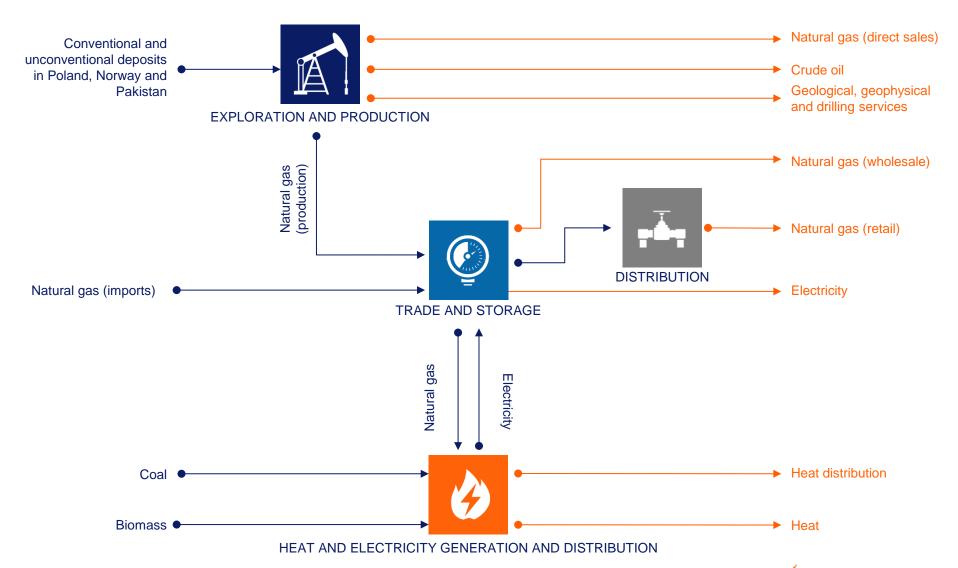




# PGNiG Group and Polish Gas Market



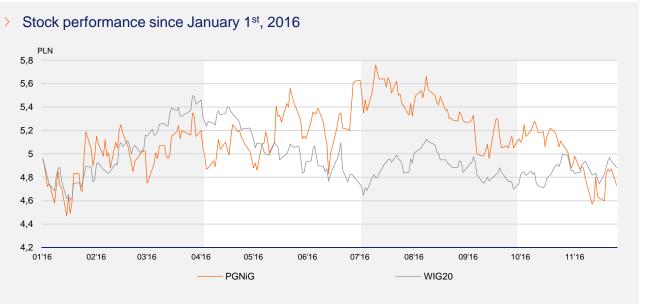
# Poland's no.1 integrated group in the oil and gas sector





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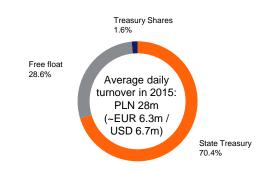
# Fifth largest Polish company on the Warsaw Stock Exchange\*\*



- Listed on WSE since September 2005
- Market cap. of PLN 28bn (EUR 6.3bn, USD 6.7bn)\*
- Significant share in WIG 20 index: 5.2%

> Shareholders (as on September 30, 2016)



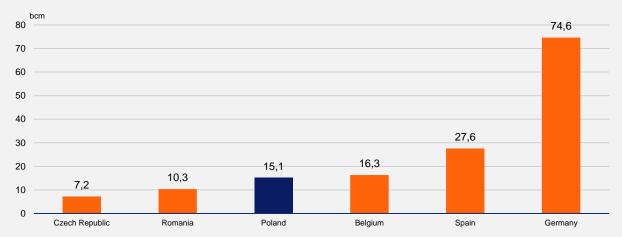




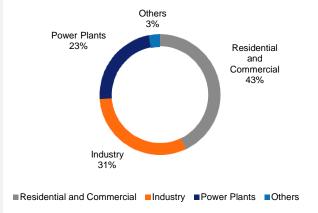
<sup>\*</sup> PGNiG = 4.75 PLN and EUR/PLN = 4.42; USD/PLN = 4.17 (as on November 29th 2016) / \*\* In terms of market cap.

# Gas market in Poland: Low consumption with growth potential

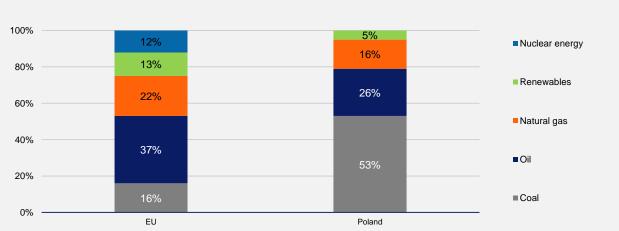




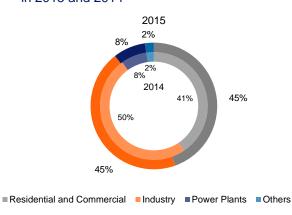
Natural gas sales by sector in UE in 2014



Primary energy consumption by fuel in 2015

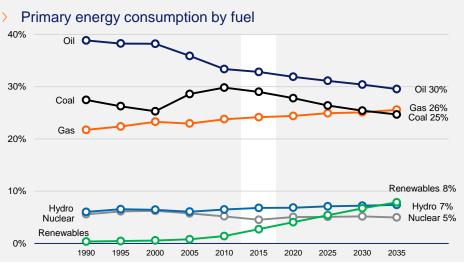


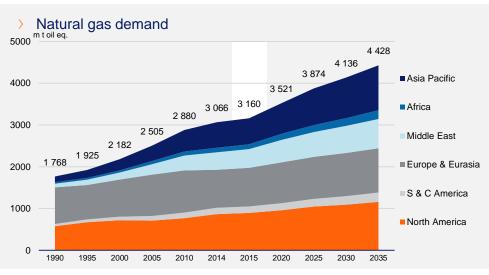
Natural gas sales by sector by PGNiG in 2015 and 2014

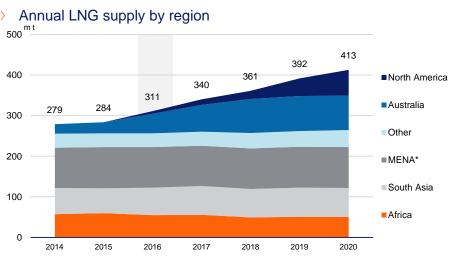


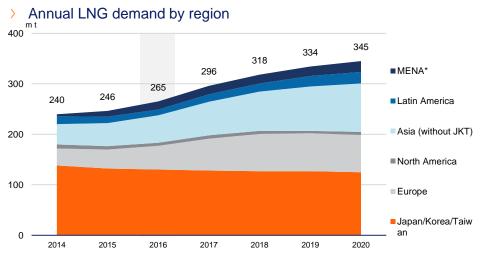


### Gas market worldwide

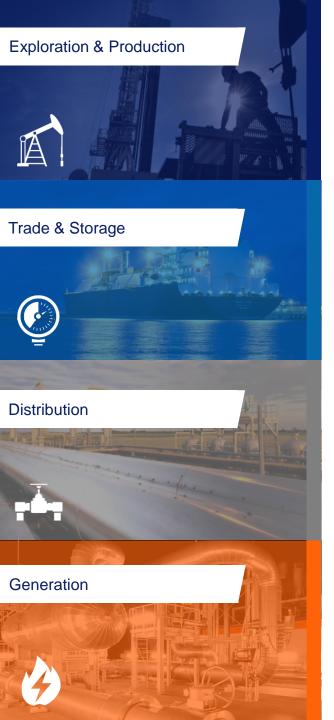








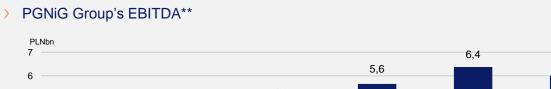




# Operating segments of PGNiG Group



# PGNiG Group's financials 2010-2015



2012

■ Trade and Storage

4,6 4,4 3.1 2,4 3,5 3,4 1,2 2,0 0,6 0,8 1,0 1,9 0.5 0,2 2,3 2,3 0,7

2013

■ Distribution

2014

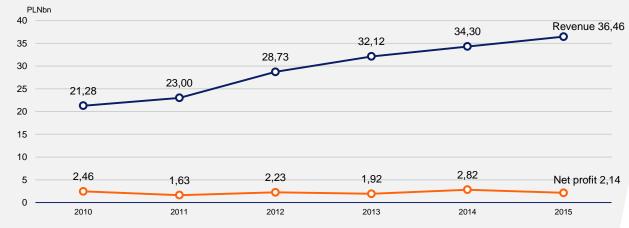
- Fifth biggest company in Central and Eastern Europe\*
- Third biggest oil company in the region\*
- Stable EBITDA level due to diversified inflows sources

### PGNiG Group's revenue and net profit

■ Expoloration and Production

2011

2010



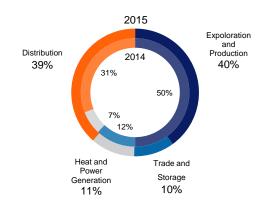
<sup>\*</sup> Source: Rzeczpospolita: Europa 500 / \*\* EBITDA before intra-group eliminations and excluding "Other segments"

#### EBITDA breakdown

6,1

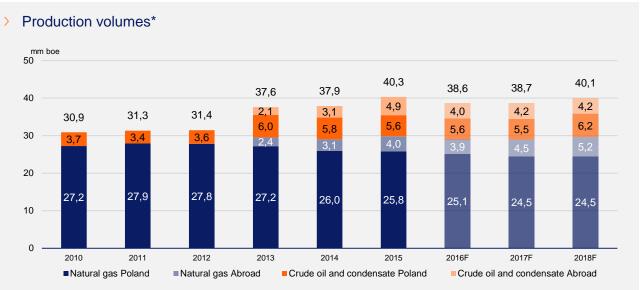
2015

■ Heat and Power Generation

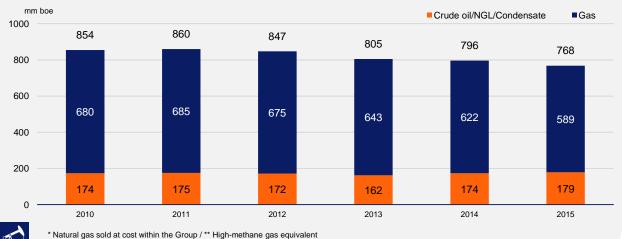




# **Exploration & Production summary**



Reserves of natural gas and crude oil



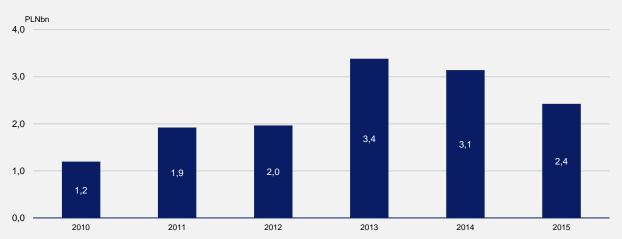
- PGNiG SA is a leader in production of gas and crude oil in Poland
- Average daily production over 100,000 boe
- > PGNiG's resource base in Poland:
  - proved gas reserves 504 mm boe (78.1 bcm)\*\*
- > proved oil reserves 131 mm boe (17.9 m tonnes)
- Oil & Gas concessions in Poland:
- > 61 exploration/appraisal
- > 227 production
- Exploration & Production activities:
- > 57 production facilities in Poland
- > over 2 thousand producing wells



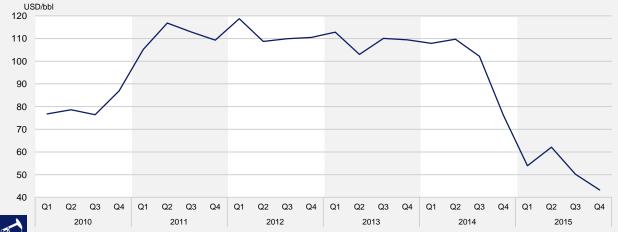


# Exploration & Production financial results

Exploration and Production's EBITDA



Average prices of crude oil



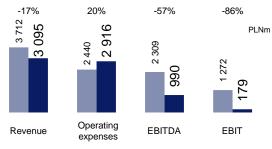
- Low oil price affects E&P's results
- Revenue from sales of oil and condensate in 2015 down by PLN 0.7bn
- Net impairment losses, dry wells and seismics written off at: PLN -846m in 2015

PLN -846m in 2015 PLN -1.037bn in 2014

Segment's results for FY 2015



Segment's results for Q1-3 2016







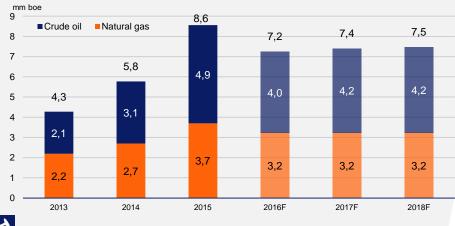
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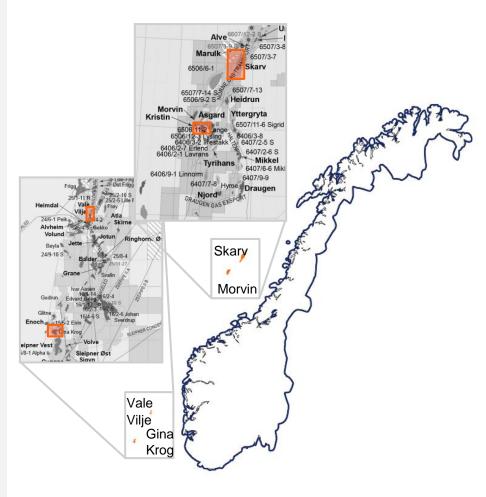
# International E&P activities – Norway

Licenses 18 USD 360m (Skarv) Licence cost NOK 1.95bn (Morvin, Vale, Vilje, Gina Krog) Skarv CAPEX (PGNiG's part) approx. USD 800m 59 mmboe (Skarv) Reserves of the licence (2P) for PGNiG

29 mmboe (Morvin, Vale, Vilje, Gina Krog)

### **Production in Norway**



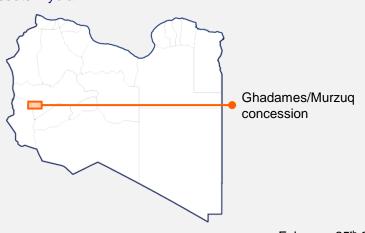






### International E&P activities – Africa and Asia

African assets: Lybia



agreement	February 25 <sup>th</sup> 2008
shares	PGNiG - 100%
area	5,494 sq km
location	Awbari province, Murzuq basin
obligations	3,000 km 2D; 1,500 sq km 3D, 8 wells
estimated reserves	146 bcm of natural gas, 15m tonnes of condensate

Q4 2013: asset write-off at PLN 420m and a provision for PLN 137m for future

Force majeure clause activated.

license obligations.





agreement	May 18" 2005
shares	PGNiG 70%, Pakistan Petroleum 30%
area	956 sq km
location	Sindh province, folded belt Kirthar
obligations	2 wells, 100 km 2D (fulfilled)
estimated reserves	11.5 bcm of natural gas
estimated reserves	4.5 bcm of natural gas (Pab formation)

The Rizq-1 well proved the existence of a second deposit within the Kirthar licence area.

Surface installation (cost: USD 13m) allow to increase extraction to 800 cm/min

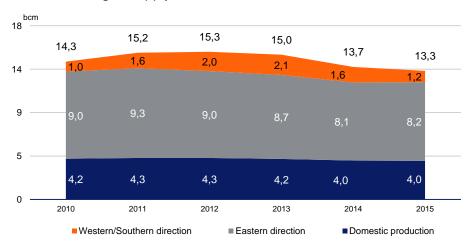




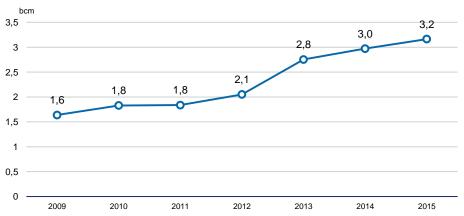
### Gas supply & sales

- Trade and Storage segment comprises:
- sales of natural gas both imported and domestic to retail and wholesale markets, sales and trading of electricity
- > storage of gas.
- > Polish market growth: CAGR +1.6% 2005-2015
- Contract for natural gas deliveries with Gazprom ("Yamal contract") until 2022:
- > 10.2 bcm annually, 85% Take-or-Pay
- Contract for LNG with Qatargas until 2034:
- > 1.3 bcm annually, 100% Take-or-Pay. Deliveries since June 2016
- 2.3 bcm of gas sold by PGNiG Supply & Trading to customers outside of Poland in 2015
- Tariffs:
- > Gas sales: Cost of gas + operating costs + margin
  - Retail: PGNiG Retail's cost base including cost of gas on the commodity exchange
  - Wholesale: Including cost of imports + cost of production (with return on capital invested in E&P)
- Storage: Cost + return on capital (6.0% WACC x PLN 3.7bn RAB) (until March 2017)

### Sources of gas supply of PGNiG SA in Poland



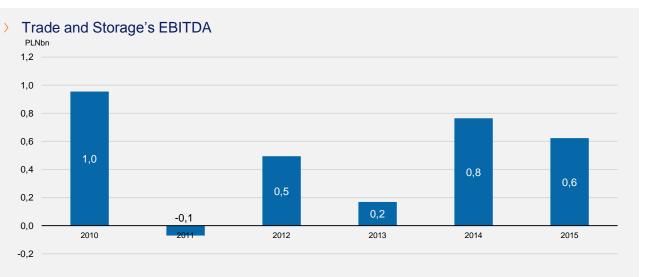
### Storage capacity



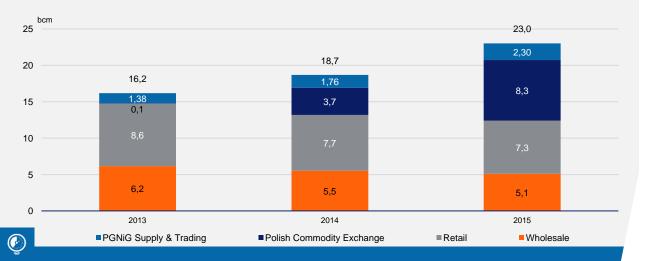




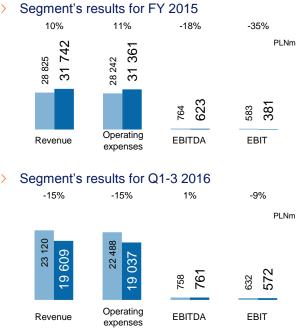
# Trade & Storage's financial results



Sales of natural gas of PGNiG SA, PGNiG Retail and PST

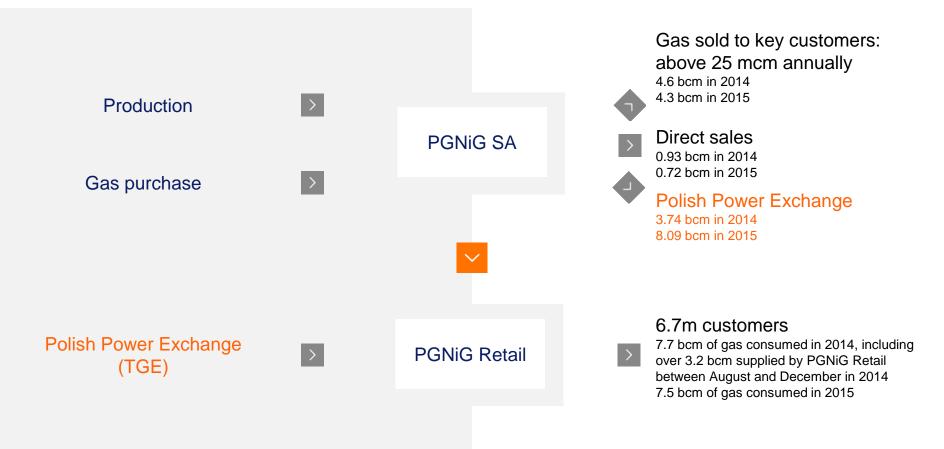


 Lower unit gas purchase costs coupled with pressure on selling prices





# Gas trading and retail sales in Poland after August 1st 2014



Sales made on PPE by PGNiG SA and purchases made on PPE by PGNiG Retail, which commenced operations on August 1st 2014, are not subject to elimination from the consolidated financial statements, and are disclosed under the Trade and Storage segment.

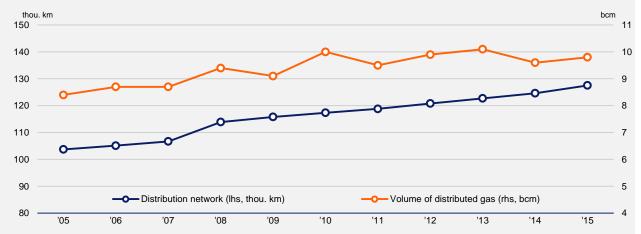
Measured as high-methane gas equivalent (without intragroup eliminations).





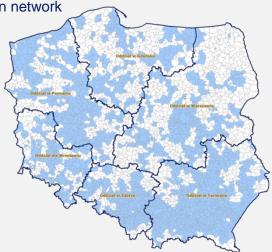
### Distribution

> Stable network's growth and increase of distributed volumes (+1.6% CAGR 2005-2015)



- PSG (Polish Gas Company),
   a PGNiG's subsidiary has 97%
   market share
- Supplies natural gas from gas sellers to households, industrial and wholesale customers
- Responsible for operation, maintenance and development of gas pipelines

Coverage of distribution network



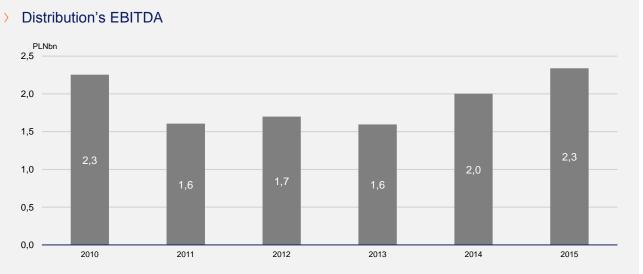
### Tariff:

cost + return on capital (7.2% WACC x x PLN 11.9bn RAB) – PLN 150m gap (until December 2016).

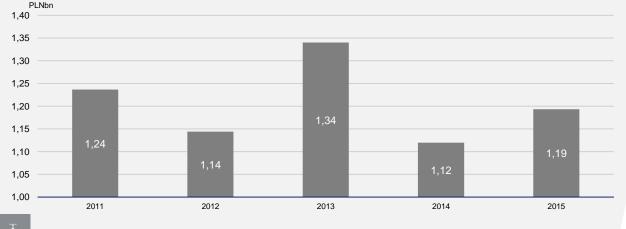




### Distribution's financial results



### Segment's CAPEX

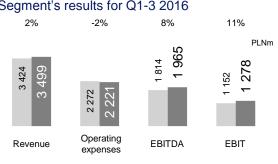


- Tariff prices up 3% year on year
- Volumes up 2% year on year
- PSG's strategic goal is to generate EBITDA at PLN 16bn in 2016-2022





Segment's results for Q1-3 2016







### Heat and Power Generation

- > PGNiG Termika the largest heat producer in Poland with over 11% of heat capacities
- Covering approx. 70% of the total heat demand in Warsaw, as well as 98% of heat distributed through city's heating network
- > Timeline:
- January 2012 acquisition of 99.8% stake of Vattenfall Heat Poland S.A. from Vattenfall AB for PLN 3bn in cash (PLN 3.5bn EV)
- April 2016: The acquisition of up to 17.1% of the share capital of the Polish Mining group as a result of the investment of PLN 500m
- > Expansion of heat and power generation and distribution:
  - April 2016: purchase of JSW SA Thermal Energy Enterprise ("PEC") for PLN 190m
    - > 14 local heat plants
    - > 260 MW of total heat output
    - > 288 km of heat distribution network
  - August 2016: purchase of JSW SA Energy Company "Jastrzębie" ("SEJ")
    - > 5 CHP
    - 130 MW of electricity output
    - > 540 MW of heat output
  - > Total cost: PLN 372m

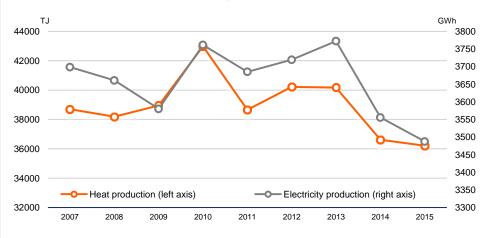
### > Tariff:

 Heat tariffs benchmarking scheme creates significant upside for profitability as PGNiG Termika produces low-cost heat

### PGNiG Termika operating data

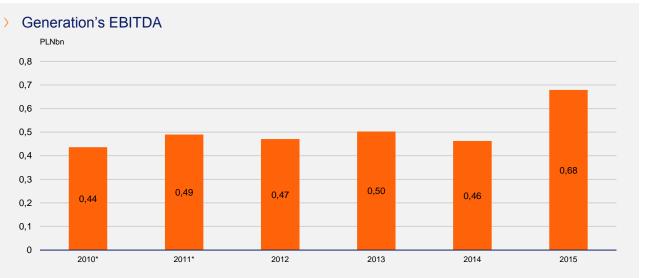
Installed heat power	4,782 MWt
Installed electric power	1,015 MWe
Heat sales in 2015 (regulated)	36.2 PJ
Produced electricity sales in 2015	3.5 TWh

### Production of heat and electricity



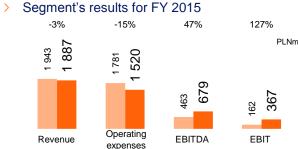


### Generation's financial results



- Investments
- > 400 MWe gas-fired block in Warsaw at Żerań plant (H1 2019)
- > 146 MWt biomass-fired boiler in Warsaw at Siekierki plant (2016)
- Combined Heat and Power Plant Stalowa Wola
  - > 50/50 JV PGNiG and Tauron Polska Energia. Total CAPEX PLN 1.6bn (project finance)
  - Agreement for Sale of Electricity. PGNiG to supply 0.5 bcm of gas for 14 years
  - > Total power output: 450 MWe and 240 MWt
  - In January 2016: cancellation of the contract and imposition of penalties for general contractor related to the improper execution of the contract

- Heat and electricity prices up with volumes slightly down
- Reduced fuel prices and attractive tariff boost results











Strategy, CAPEX, financing



# Strategy of PGNiG Group for 2014-2022

Following a review of the PGNiG Group Strategy for 2014–2022, the PGNiG Group's vision and primary objective have been updated

# Mission statement

To increase PGNiG's value through development of the production business area and efficient use of infrastructure while securing uninterrupted supplies of natural gas **#2** Vision

Our vision is to grow from a guarantor of gas supplies into an active, profitable and competitive player on the hydrocarbon production and energy markets, based on the diversity of gas supply sources

**Primary objective** 

To maintain EBITDA at current levels until 2017 and increase it to approx. PLN 7.4bn in 2022



### Strategic goals

A Value protection

Maintaining stable value of sales (both in retail and wholesale)

Briver

Maximising cash flows from infrastructure and generation areas

Growth Foundations

Laying foundations for growth along the value chain

C

Growth

Strengthening and transforming the exploration and production area



# Pillars of the PGNiG Group Strategy for 2014-2022



### Strategy of the PGNiG Group for 2014-2022

# Maintaining stable value of sales (both in retail and wholesale)

- Optimising natural gas portfolio management and implementing a new wholesale model
- 1b Implementing new diversification projects
- 1c Developing international LNG trading
- 2a Developing and implementing a new retail model
- Expanding PST's international sales operations

# Maximising cash flows from infrastructure and generation areas

- Maximising value from transmission infrastructure gas distribution
- Maximising value from transmission infrastructure – heat distribution
- Taking active part in developing energy market regulations

# Strengthening and transforming the exploration and production area

- Maintaining the current volumes of domestic production from conventional deposits
- Confirming the geological and economic potential of shale gas deposits in Poland
- Expanding the upstream business outside of Poland

### Laying foundations for growth along the value chain

- 8a Efficiency Improvement Programme in core business
- 8b Disposal of non-core property
- 8c Disposal of non-core companies
- 9 Creating an organisation based on efficient human resource management, focused on objectives and resource acquisition
- 10 Stepping up R&D activities and searching for innovative areas of growth



New and modified initiatives are marked in blue

# Key strategic objectives

#1

- Stabilisation of EBITDA at ~PLN 7.4bn in 2022
- Increase in average annual capital expenditure on organic growth and acquisitions by approximately 30% relative to 2008–2013

#2

 Diversifying PGNiG's gas supply portfolio beyond 2022 #3

 Hydrocarbon production in Poland maintained at approximately 33 mmboe a year

#4

Increase in total crude oil and gas production volume (in Poland and abroad) to approximately 55-60 mmboe in 2022 through acquisition of exploration and production assets #5

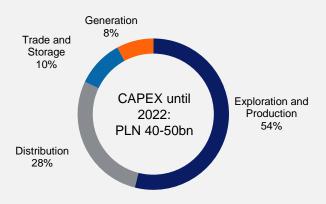
 Development of new business areas by expanding the value chain in the distribution segment through addition of heat assets #6

 Significant enhancement of the PGNiG Group's operational efficiency (savings of approximately PLN 800–900m)

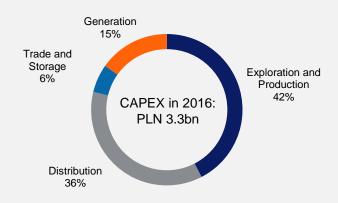


# CAPEX estimate for the years 2014-2022: PLN 40-50 billion

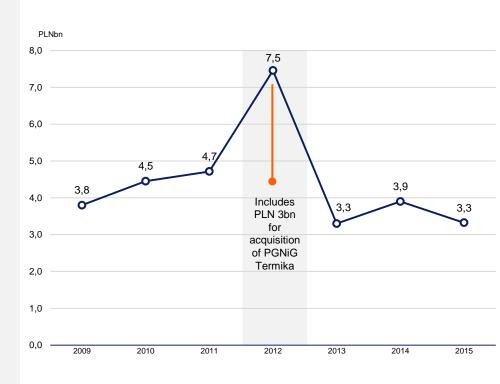
CAPEX breakdown for 2014-2022 (excl. potential M&A's)



CAPEX breakdown for 2016



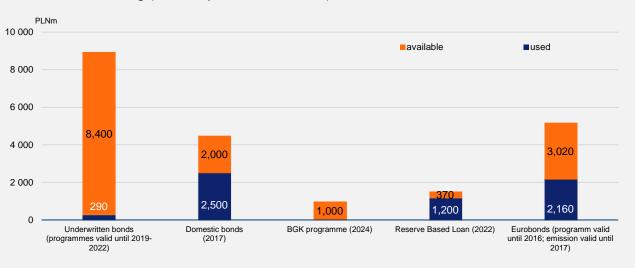
Annual CAPEX 2009 – 2015



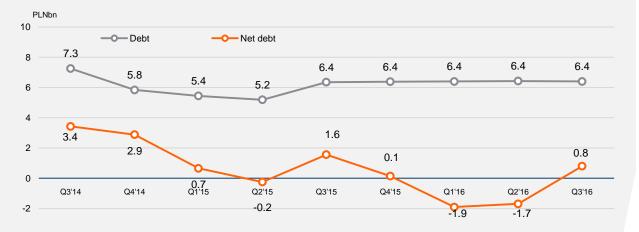


# Debt and sources of financing

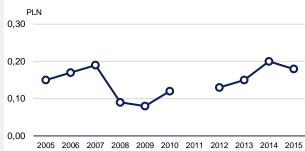
### Sources of funding (as at September 30th 2016)



### Debt as at end of quarter



#### Dividend per share



Up to 50% of consolidated net profit to be paid as dividend in 2015-2022 (provided that the financial situation is stable, financing sources for investment projects are secured and PGNiG SA receives dividends from subsidiaries for a given year)

#### Comment:

- Available financing programmes for PLN 15bn, including PLN 10bn underwritten.
- In August 2015, PGNiG Upstream International signed a new reserve based loan agreement, with loan amount raised to USD 400m. This increased the scale of self-financing of PUI and the financing capacity of the PGNiG Group. The loan is a seven-year revolving facility with a grace period of 30 months.





# **Appendix**



# Financial highlights – 2015

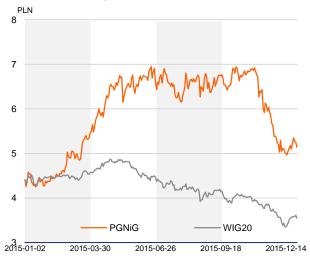
[PLNm]	2014	2015	Δ%
Revenue	34,304	36,464	6%
Operating expenses (excl. D&A)	(27,959)	(30,384)	9%
EBITDA	6,345	6,080	(4%)
Depreciation and amortisation expense	(2,502)	(2,790)	12%
EBIT	3,843	3,290	(14%)
Net finance income/(costs)	(346)	(225)	(35%)
Net profit	2,822	2,136	(24%)

- Revenue from E gas sales up PLN 2.8bn, to PLN 28.5bn in 2015, with sales volume up 4.3 bcm year on year, to 21.7 bcm, driven by the exchange sale requirement.
- Revenue from sales of crude oil and condensate down PLN 709m, with sales volumes up 222 thousand tonnes year on year (consolidation of assets acquired from Total on the Norwegian Continental Shelf as of Q1 2015).
- Cost of gas sold up PLN 3.3bn, to PLN 22bn in 2015 (exchange sale requirement), with a decrease in costs reported by PGNiG SA.

- Net impairment losses, provisions and dry wells and seismics written off at PLN -1,062m in 2015, compared with PLN -1,513m in 2014 (change: +451m PLN).
- Depreciation/amortisation charge up PLN 288m year on year on higher sales volumes in Norway (units-of-production method) and placement in service of the Wierzchowice underground storage facility.
- Income tax up PLN 74m, with effective tax rate up from 22% to 29% (effect of tax settlements in Norway).
- Separate net profit of PGNiG SA in 2015: PLN 1.5bn vs PLN 1.9bn in 2014.

EBITDA down 4%, with oil and gas prices declining

#### > PGNiG stock price in 2015





# Financial highlights Q1-Q3 2016

[PLNm]	Q1-3 2015	Q1-3 2016	$\Delta\%$
Revenue	26,695	23,050	(14%)
Operating expenses (excl. D&A)	(21,386)	(18,781)	(12%)
EBITDA	5,309	4,269	(20%)
EBITDA adjusted*	5,458	4,983	(9%)
Depreciation and amortisation	(2,073)	(1,956)	(6%)
EBIT	3,236	2,313	(29%)
Net finance income/(costs)	(155)	(14)	(91%)
Net profit	2,157	1,628	(25%)

- > Revenue from high-methane (E) gas sales down PLN 3.8bn yoy (PLN 17.3bn in 9M 2016), with stable sales volumes yoy, at over 16 bcm.
- Revenue from crude oil and condensate sales down PLN 422m in 9M 2016, with sales volumes also down yoy, to 1,021 thousand tonnes.
- Cost of gas sold down 19%, or PLN 3.0bn year on year.
- Depreciation/amortisation charges in Norway down PLN 165m yoy on re-evaluation of Skarv reserves at the end of 2015.

- Significant impact of non-current assets impairment loss in Q1-3 2016 and Q1-3 2015: PLN -714m and PLN -149m, respectively. Adjusted EBITDA fall down by 9% yoy.
- > PLN 93m net foreign exchange gains on the USD-denominated reserve based loan in 9M 2016 vs PLN 52m net foreign exchange losses in 9M 2015.
- Equity method accounting for interest in PGG had an effect of reducing net profit by PLN 60m.

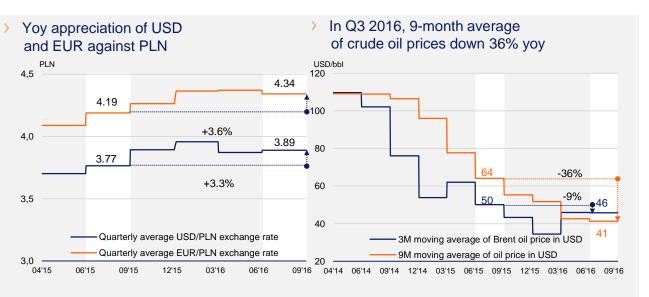
 Major impact of falling commodity prices on operating performance

Performance of the PGNiG stock in Q1-3 2016



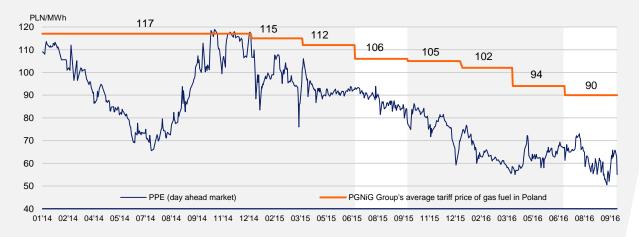


### Performance drivers



Marked impact of recent periods' tariff reductions on gas selling prices; average regulated price down 15% yoy and 4% qoq in Q3 2016

### Average tariff price of gas fuel in Poland and gas price on the PPE



### Comments:

- Price in the chart is calculated on the combined tariff-price sales of PGNiG SA and PGNiG OD to customers in Poland. It excludes transactions on the Polish Power Exchange, discounts, and gas sold directly from the fields.
- The largest volumes of gas were traded on the PPE and other gas exchanges under contracts with maturities of a quarter, season (summer/winter) and gas year, with the spot market playing a complementary role in gas trading.

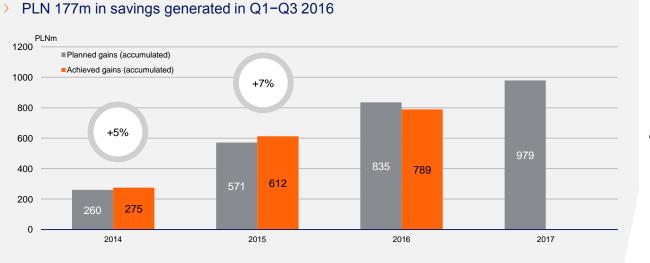


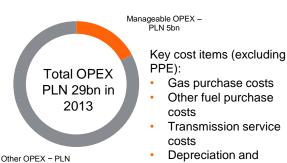
# Efficiency Improvement Programme – almost PLN 1bn in savings by 2017

### Programme objectives:

- To set efficiency improvement targets for the individual segments and entities within the PGNiG Group and to define related benefits to quality improvement.
- > To define the scope of action and to assign specific tasks to individual business segments based on identified areas for improvement.
- To implement initiatives designed to improve the PGNiG Group's operating efficiency by the end of 2017.

The Programme aims to permanently reduce the manageable cost base across core PGNiG Group segments





24bn

Operating expenses covered by the EIP



amortisation

# Gas transport routes

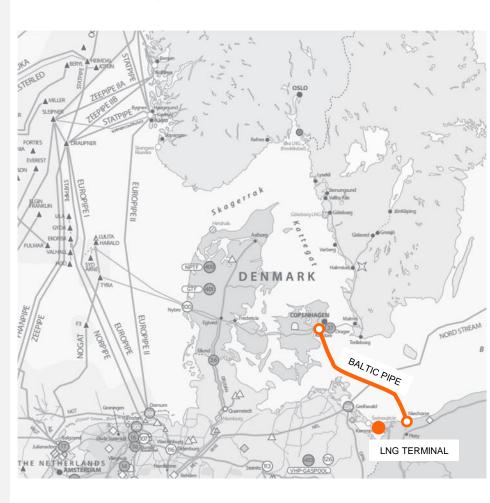
### Interconnections



Existing interconnections

Planned or under construction connections (capacity to / from Polish gas system)

### Northern Gate Project

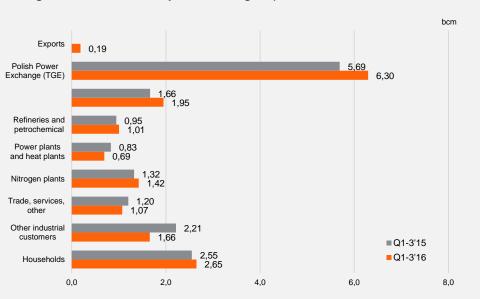






# Trade and Storage

PGNiG Group (PGNiG SA, PGNiG Retail, PGNiG Supply&Trading)
 gas sales volumes by customer group



Margin on gas fuel (high-methane gas)



> UGS Capacity: 2005-2015: +1,5 bcm

**CUGS** 



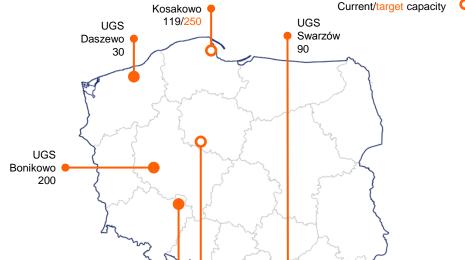
UGS Husów

UGS Strachocina

360

UGS Brzeźnica





**CUGS Mogilno** 

601/800

> Current no. of storage facilities: 9 (in salt caverns: 2)

1200

> Current capacity approx. 3.2 bcm

**UGS** Wierzchowice

- > Planned increased capacity for 2016: CUGS Kosakowo +25 mcm
- > Required strategic gas reserves: 30 days (of daily average import)





# Changes on the Polish gas market



Gas market deregulation is affecting PGNiG's share in imports and sales structure

#### Comments:

- Since August 1st 2014, the PGNiG Group's gas sales volumes have included both PGNiG SA's sales through the exchange and PGNiG Retail's sales to end customers and on the exchange.
- PGNiG Retail's sales include nitrogen-rich gas, presented in the table as Group E gas equivalent.

### \* Notes:

- The chart presents PGNiG SA's share in gas flowing into Poland through OGP Gaz-System's entry points (excluding transit volumes via the Yamal pipeline and including volumes for export), monthly data. The increase of PGNiG's share in imports observed in Q1 2016 caused mainly by reduced exports to Ukraine.
- Data in the chart do not show PGNiG SA's share in the Polish gas market. They have been sourced from reports published by OGP Gaz-System on the volumes of gas flowing through interconnectors.



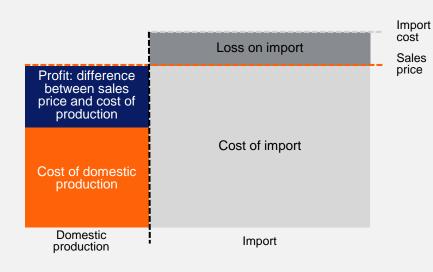


<sup>\*</sup> PGNiG SA's share in gas flowing into Poland through OGP Gaz-System's entry points (excluding transit volumes via the Yamal pipeline and including volumes for export), monthly data

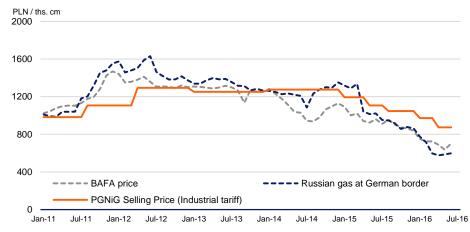
### Tariff Model in Poland

Type of activity	Regulatory mechanism
Direct sales	None
Gas sales	Cost of gas + operating costs + margin
Retail	PGNiG Retail's cost base including cost of gas on PPE
Wholesale	Including cost of imports + cost of production (with return on capital invested in E&P)
Storage (until March 2017)	Cost + return on capital (6.0% WACC x PLN 3.7bn RAB)
Distribution (until December 2016)	Cost + return on capital (7.2% WACC x PLN 11.9bn RAB) – 150m gap

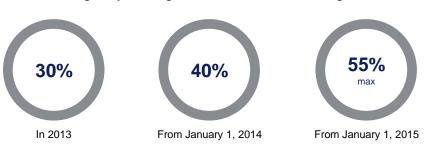
Gas tariff set on blended cost of gas:
 Less costly domestic production supports imports



Monthly average gas prices in European import contracts and PGNiG tariff price



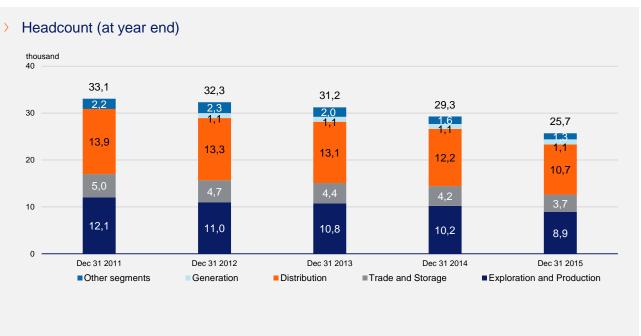
> Levels of obligatory trading on Polish Power Exchange



Liberalization of gas market in Poland is being implemented, based on obligatory trading on gas exchange in Warsaw and gradual removal of tariffs for certain segments of industrial customers.



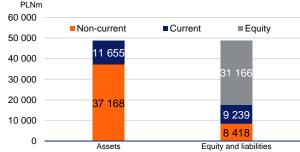
# Statement of financial position, statement of cash flows, financial ratios and headcount



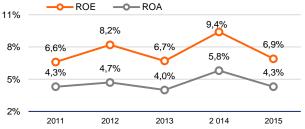


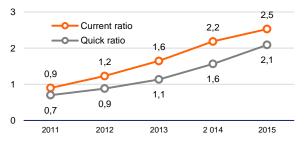


 PGNiG Group's statement of financial position (as at September 30th 2016)



Profitability and liquidity ratios







### Production and sales volumes

Production of electricity, net, secondary generation (for sale) (GWh)

00.0045	00.0015	04.0045	E)/ 0015	040015	00.00:-	00.007	04.004=	E)/ 00/ 1	040011	00.00::		04.00**
					-							
1,032		, -	4,629	1,198		1,109	1,185	4,503	1,132	,	1,132	
72	77	84	81	84	80	79	83	80	79	74	80	85
												ľ
4,027	4,439	7,572	21,665	6,151	3,674	4,521	7,320	17,358	6,470	3,284	3,078	4,526
614	571	764	2,271	608	639	502	522	1,760	488	363	444	465
244	299	413	1,335	390	262	282	401	1,252	334	272	271	375
4,270	4,738	7,986	23,000		3,936	4,803	7,721	18,609	6,804	3,556		
4,027			764			175	212	800	205			238
3 020	2 837	2.704	9.330	1.863	2.398	2.495	2.574	9 700	2.423	2.143	2.594	2,541
		•			,							
384			0, 100	1,11-	2,020	۷,۷،۰	1,000	0,007	1,101	1,000	2,010	2,020
						•						
24	26	28	29	29	29	26	31	24	22	24	25	26
287	336	398	1,391	315	356	372	348	1,169	249	262	373	287
179	172	205	772	211	196	148	217	780	213	181	185	201
108	164	193	619	104	160	224	131	389	36	81	188	85
2,969	5,309	16,152	36,209	12,643	2,701	5,810	15,055	36,617	12,980	2,867	5,336	15,434
	450 346 104 582 570 12 1,032 72 4,027 614 244 4,270 4,027 3,020 2,429 384 298 177 121 24 287 179 108	450 487 346 349 104 138 582 596 570 584 12 13 1,032 1,083 72 77  4,027 4,439 614 571 244 299 4,270 4,738 4,027 189  3,020 2,837 2,429 2,623 384 210  298 328 177 176 121 152 24 26 287 336 179 172 108 164	450 487 509 346 349 359 104 138 150 582 596 670 570 584 657 12 13 13 1,032 1,083 1,179 72 77 84  4,027 4,439 7,572 614 571 764 244 299 413 4,270 4,738 7,986 4,027 189 230  3,020 2,837 2,704 2,429 2,623 2,657 384 210  298 328 348 177 176 203 121 152 145 24 26 28  287 336 398 179 172 205 108 164 193	450         487         509         2,031           346         349         359         1,458           104         138         150         573           582         596         670         2,599           570         584         657         2,547           12         13         13         52           1,032         1,083         1,179         4,629           72         77         84         81           4,027         4,439         7,572         21,665           614         571         764         2,271           244         299         413         1,335           4,270         4,738         7,986         23,000           4,027         189         230         764           3,020         2,837         2,704         9,330           2,429         2,623         2,657         8,155           384         210           298         328         348         1,428           177         176         203         765           121         152         145         664           24         26         28 <t< td=""><td>450         487         509         2,031         508           346         349         359         1,458         369           104         138         150         573         138           582         596         670         2,599         691           570         584         657         2,547         677           12         13         13         52         13           1,032         1,083         1,179         4,629         1,198           72         77         84         81         84           4,027         4,439         7,572         21,665         6,151           614         571         764         2,271         608           244         299         413         1,335         390           4,270         4,738         7,986         23,000         6,541           4,027         189         230         764         201           3,020         2,837         2,704         9,330         1,863           2,429         2,623         2,657         8,155         1,774           384         210           298         328         348&lt;</td><td>450         487         509         2,031         508         515           346         349         359         1,458         369         359           104         138         150         573         138         156           582         596         670         2,599         691         622           570         584         657         2,547         677         610           12         13         13         52         13         12           1,032         1,083         1,179         4,629         1,198         1,137           72         77         84         81         84         80           4,027         4,439         7,572         21,665         6,151         3,674           614         571         764         2,271         608         639           244         299         413         1,335         390         262           4,270         4,738         7,986         23,000         6,541         3,936           4,027         189         230         764         201         176           3,020         2,837         2,704         9,330         1,863&lt;</td><td>450         487         509         2,031         508         515         507           346         349         359         1,458         369         359         362           104         138         150         573         138         156         145           582         596         670         2,599         691         622         602           570         584         657         2,547         677         610         589           12         13         13         52         13         12         13           1,032         1,083         1,179         4,629         1,198         1,137         1,109           72         77         84         81         84         80         79           4,027         4,439         7,572         21,665         6,151         3,674         4,521           614         571         764         2,271         608         639         502           244         299         413         1,335         390         262         282           4,270         4,738         7,986         23,000         6,541         3,936         4,803</td><td>450         487         509         2,031         508         515         507         501           346         349         359         1,458         369         359         362         367           104         138         150         573         138         156         145         134           582         596         670         2,599         691         622         602         684           570         584         657         2,547         677         610         589         671           12         13         13         52         13         12         13         13           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185           72         77         84         81         84         80         79         83           4,027         4,439         7,572         21,665         6,151         3,674         4,521         7,320           614         571         764         2,271         608         639         502         522           244         299         413         1,335         390         262         <t< td=""><td>450         487         509         2,031         508         515         507         501         1 876           346         349         359         1,458         369         359         362         367         1 457           104         138         150         573         138         156         145         134         419           582         596         670         2,599         691         622         602         684         2 627           570         584         657         2,547         677         610         589         671         2 569           12         13         13         52         13         12         13         13         58           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503           72         77         84         81         84         80         79         83         80           4,027         4,439         7,572         21,665         6,151         3,674         4,521         7,320         17,358           614         571         764         2,271         608         639</td><td>450         487         509         2,031         508         515         507         501         1 876         440           346         349         359         1,458         369         359         362         367         1 457         368           104         138         150         573         138         166         145         134         419         73           582         596         670         2,599         691         622         602         684         2627         692           570         584         657         2,547         677         610         589         671         2 569         677           12         13         13         52         13         12         13         13         58         14           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132           72         77         84         81         84         80         79         83         80         79           4,027         4,439         7,572         21,665         6,151         3,674         4,521         7,320</td><td>450         487         509         2,031         508         515         507         501         1 876         440         475           346         349         359         1,458         369         359         362         367         1 457         368         361           104         138         150         573         138         156         145         134         419         73         114           582         596         670         2,599         691         622         602         684         2 627         692         582           570         584         657         2,547         677         610         589         671         2 569         677         567           12         13         13         52         13         12         13         13         58         14         15           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132         1,057           72         77         84         81         84         80         79         83         80         79         74           4,027</td></t<><td>346         349         359         1,458         369         359         362         367         1 457         368         361         362           104         138         150         573         138         156         145         134         419         73         114         120           582         596         670         2,599         691         622         602         684         2627         692         582         650           570         584         657         2,547         677         610         589         671         2569         677         567         636           12         13         13         52         13         12         13         13         58         14         15         15           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132         1,057         1,132           72         77         84         81         84         80         79         83         80         79         74         80           4,027         4,439         7,572         21,665         6,151         3</td></td></t<>	450         487         509         2,031         508           346         349         359         1,458         369           104         138         150         573         138           582         596         670         2,599         691           570         584         657         2,547         677           12         13         13         52         13           1,032         1,083         1,179         4,629         1,198           72         77         84         81         84           4,027         4,439         7,572         21,665         6,151           614         571         764         2,271         608           244         299         413         1,335         390           4,270         4,738         7,986         23,000         6,541           4,027         189         230         764         201           3,020         2,837         2,704         9,330         1,863           2,429         2,623         2,657         8,155         1,774           384         210           298         328         348<	450         487         509         2,031         508         515           346         349         359         1,458         369         359           104         138         150         573         138         156           582         596         670         2,599         691         622           570         584         657         2,547         677         610           12         13         13         52         13         12           1,032         1,083         1,179         4,629         1,198         1,137           72         77         84         81         84         80           4,027         4,439         7,572         21,665         6,151         3,674           614         571         764         2,271         608         639           244         299         413         1,335         390         262           4,270         4,738         7,986         23,000         6,541         3,936           4,027         189         230         764         201         176           3,020         2,837         2,704         9,330         1,863<	450         487         509         2,031         508         515         507           346         349         359         1,458         369         359         362           104         138         150         573         138         156         145           582         596         670         2,599         691         622         602           570         584         657         2,547         677         610         589           12         13         13         52         13         12         13           1,032         1,083         1,179         4,629         1,198         1,137         1,109           72         77         84         81         84         80         79           4,027         4,439         7,572         21,665         6,151         3,674         4,521           614         571         764         2,271         608         639         502           244         299         413         1,335         390         262         282           4,270         4,738         7,986         23,000         6,541         3,936         4,803	450         487         509         2,031         508         515         507         501           346         349         359         1,458         369         359         362         367           104         138         150         573         138         156         145         134           582         596         670         2,599         691         622         602         684           570         584         657         2,547         677         610         589         671           12         13         13         52         13         12         13         13           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185           72         77         84         81         84         80         79         83           4,027         4,439         7,572         21,665         6,151         3,674         4,521         7,320           614         571         764         2,271         608         639         502         522           244         299         413         1,335         390         262 <t< td=""><td>450         487         509         2,031         508         515         507         501         1 876           346         349         359         1,458         369         359         362         367         1 457           104         138         150         573         138         156         145         134         419           582         596         670         2,599         691         622         602         684         2 627           570         584         657         2,547         677         610         589         671         2 569           12         13         13         52         13         12         13         13         58           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503           72         77         84         81         84         80         79         83         80           4,027         4,439         7,572         21,665         6,151         3,674         4,521         7,320         17,358           614         571         764         2,271         608         639</td><td>450         487         509         2,031         508         515         507         501         1 876         440           346         349         359         1,458         369         359         362         367         1 457         368           104         138         150         573         138         166         145         134         419         73           582         596         670         2,599         691         622         602         684         2627         692           570         584         657         2,547         677         610         589         671         2 569         677           12         13         13         52         13         12         13         13         58         14           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132           72         77         84         81         84         80         79         83         80         79           4,027         4,439         7,572         21,665         6,151         3,674         4,521         7,320</td><td>450         487         509         2,031         508         515         507         501         1 876         440         475           346         349         359         1,458         369         359         362         367         1 457         368         361           104         138         150         573         138         156         145         134         419         73         114           582         596         670         2,599         691         622         602         684         2 627         692         582           570         584         657         2,547         677         610         589         671         2 569         677         567           12         13         13         52         13         12         13         13         58         14         15           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132         1,057           72         77         84         81         84         80         79         83         80         79         74           4,027</td></t<> <td>346         349         359         1,458         369         359         362         367         1 457         368         361         362           104         138         150         573         138         156         145         134         419         73         114         120           582         596         670         2,599         691         622         602         684         2627         692         582         650           570         584         657         2,547         677         610         589         671         2569         677         567         636           12         13         13         52         13         12         13         13         58         14         15         15           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132         1,057         1,132           72         77         84         81         84         80         79         83         80         79         74         80           4,027         4,439         7,572         21,665         6,151         3</td>	450         487         509         2,031         508         515         507         501         1 876           346         349         359         1,458         369         359         362         367         1 457           104         138         150         573         138         156         145         134         419           582         596         670         2,599         691         622         602         684         2 627           570         584         657         2,547         677         610         589         671         2 569           12         13         13         52         13         12         13         13         58           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503           72         77         84         81         84         80         79         83         80           4,027         4,439         7,572         21,665         6,151         3,674         4,521         7,320         17,358           614         571         764         2,271         608         639	450         487         509         2,031         508         515         507         501         1 876         440           346         349         359         1,458         369         359         362         367         1 457         368           104         138         150         573         138         166         145         134         419         73           582         596         670         2,599         691         622         602         684         2627         692           570         584         657         2,547         677         610         589         671         2 569         677           12         13         13         52         13         12         13         13         58         14           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132           72         77         84         81         84         80         79         83         80         79           4,027         4,439         7,572         21,665         6,151         3,674         4,521         7,320	450         487         509         2,031         508         515         507         501         1 876         440         475           346         349         359         1,458         369         359         362         367         1 457         368         361           104         138         150         573         138         156         145         134         419         73         114           582         596         670         2,599         691         622         602         684         2 627         692         582           570         584         657         2,547         677         610         589         671         2 569         677         567           12         13         13         52         13         12         13         13         58         14         15           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132         1,057           72         77         84         81         84         80         79         83         80         79         74           4,027	346         349         359         1,458         369         359         362         367         1 457         368         361         362           104         138         150         573         138         156         145         134         419         73         114         120           582         596         670         2,599         691         622         602         684         2627         692         582         650           570         584         657         2,547         677         610         589         671         2569         677         567         636           12         13         13         52         13         12         13         13         58         14         15         15           1,032         1,083         1,179         4,629         1,198         1,137         1,109         1,185         4,503         1,132         1,057         1,132           72         77         84         81         84         80         79         83         80         79         74         80           4,027         4,439         7,572         21,665         6,151         3

590

1,390

3,487

1,136

328

418



1,349

3,555

1,132

# Glossary

2P Proven reserves of fossil fuels bbl barrel Bank Gospodarstwa Krajowego **BGK** Barrel of oil equivalent / Million barrel of oil equivalent (one barrel is approx. 0.136 tonnes) boe / mmboe Compound annual growth rate **CAGR** CAPEX Capital expenses cubic meters / billion cubic meters cm / bcm D&A **Depreciation and Amortization** DCF Discounted cash flow Earnings before interest and taxes **EBIT** Earnings before interest, taxes, depreciation and amortization **EBITDA** Efficiency Improvement Programme **EIP** JV Joint Venture **OPEX** Operating expenses **PPE** Polish Power Exchange **PSG** Polska Spółka Gazownictwa **PST** PGNiG Supply & Trading GmbH PUI PGNiG Upstream International **RAB** Regulatory Asset Base Underground Gas Storage facility / Cavern Underground Gas Storage facility UGS / CUGS **WIG 20** Capitalization-weighted stock market index of the twenty largest companies on the Warsaw Stock Exchange Warsaw Stock Exchange **WSE** 



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#### More information



Investor Relations website: www.ri.pania.pl



